## 15th International Symposium Engineering Management and Competitiveness 2025 (EMC 2025)

## Symposium Program<sup>1</sup> Place and time of the Symposium:

Symposiums dates are Friday and Saturday, June 20-21.06.2025.

Presentations are scheduled online in sessions with 15 minute slots per paper in Plenary session and 10 minute slots per paper in session 1 and 2.

Friday, June 20, 2025.

10.00h - 10.10h - Opening of the Symposium

10.10h - 11.10h - Plenary Session

Dragan Ćoćkalo, Mihalj Bakator, Sanja Stanisavljev, Milan Nikolić, Edit Terek Stojanović, Mila Kavalić, Dragana Kovač EDUCATION, ENVIRONEMNT, AND INTENTIONS: DIGITAL ENTPRENEURSHIP IN SOCIETY 5.0

Mohammad Anisseh ASSESSING THE CONFORMITY OF SADERAT BANK'S PERFORMANCE WITH THE EFQM EXCELLENCE CRITERIA

Zsombor Nagy, László Szabó ON-PREM VS CLOUD LLMS FOR GDPR-COMPLIANT CUSTOMER-SERVICE CHATBOTS IN THE HOTEL INDUSTRY

Marija Stanojeska ASSESSMENT OF THE VITALITY OF AI TOOLS IN EDUCATIONAL PROCESS FROM ACADEMIC STUDENTS PERSPECTIVE

**11.10h – 12.00h** –Session 1

Ali Reza Afshari, Niloofar Ghayeni, Yousof Rezakhani DEVELOPING INDICATORS FOR ENERGY MANAGEMENT IN RESIDENTIAL BUILDINGS IN IRAN USING FUZZY DELPHI METHOD

Mirjana Misita, Vesna Spasojević Brkić, Roberto Lujić, Nemanja Janev, Martina Perišić, Neda Papić SURVEYING THE INFLUENTIAL FACTORS ON WHOLE-BODY VIBRATION AT EARTHMOVING MACHINERY WORKPLACES

Vladan Paunović, Sanja Puzović, Jasmina Vesić Vasović THE APPLICATION OF MCDM METHODS IN IMPROVING THE PLANNING OF THE PRODUCTION PROCESS

Rozita Petrinska Labudovikj, Robert Minovski, Bojan Jovanoski, Atanas Kochov LEAN TRANSFERRED – LESSONS FROM HEALTHCARE

<sup>&</sup>lt;sup>1\*</sup> The organizer allows the possibility of changes in the program, in accordance with the specific requirements of the authors and the technical and time constraints of the Symposium. That is why we encourage the authors to communicate their specific requirements at registration.

Snežana Mirković, Mila Kavalić, Verica Gluvakov, Mihalj Bakator, Stefan Ugrinov EFFECTS OF THE APPLICATION OF ARTIFICIAL INTELLIGENCE ON TIME AND COST SAVING IN THE SELECTION PROCESS

**12.00h** – **12.15h** - Break

**12.15h - 13.15h** – Session 2

Stefan Ugrinov, Verica Gluvakov, Luka Đorđević, Borivoj Novaković, Velibor Premčevski, Mića Đurđev

REVERSE LOGISTICS AS A STRATEGIC TOOL FOR COMPETITIVE ADVANTAGE IN MANUFACTURING

Natalija Nikolić GIS-BASED MCDA SUITABILITY ANALYSIS FOR ECOTOURISM MANAGEMENT IN THE "VRŠAC MOUNTAINS" (SERBIA)

Leontina Pap OVERVIEW OF STUDIES RELATED TO GENDER EQUITY IN LEADERSHIP: ETHICAL CHALLENGES AND SOLUTIONS FOR BREAKING THE GLASS CEILING

Verica Gluvakov, Mila Kavalić, Milan Nikolić, Sanja Stanisavljev, Snežana Mirković ANALYSIS OF BURNOUT SYNDROME AT THE LEVEL OF MIDDLE MANAGEMENT IN SERBIAN COMPANIES

Dragana Kovač, Edit Terek Stojanović, Maja Gaborov, Branislava Radišić, Melita Ćoćkalo-Hronjec THE INFLUENCE OF LEADERSHIP AND ORGANIZATIONAL CULTURE ON EMPLOYEE CREATIVITY

**Poster Session** 

Mohammad Anisseh ASSESSING THE CONFORMITY OF SADERAT BANK'S PERFORMANCE WITH THE EFQM EXCELLENCE CRITERIA

Larisa Nikitina, Maria Tabachnikova EXTERNAL DETERMINANTS OF CORPORATE SOCIAL RESPONSIBILITY PRACTICES IN INDUSTRIAL ENTERPRISES OF THE VORONEZH REGION

Zorana Antić, Srđan Bogetić THE USE OF STANDARDIZED TECHNOLOGIES IN ENHANCING THE TOURIST CUSTOMER EXPERIENCE

Mića Đurđev, Luka Đorđević, Borivoj Novaković, Eleonora Desnica, Mihalj Bakator, Stefan Ugrinov VEHICLE ROUTING OPTIMIZATION PROBLEM IN LOGISTICS AND SUPPLY CHAIN MANAGEMENT

Ljiljana Stošić Mihajlović, Marija Mihajlović ORGANIZATION AND OPERATIONAL MANAGEMENT OF MANUFACTURING COMPANIES

Dijana Tadić Stanić BARRIERS TO THE IMPLEMENTATION OF QUALITY 4.0: THE CASE OF THE REPUBLIC OF SERBIA Ognjen Trifunovic, Slavica Prvulovic, Jasna Tolmac, Ljubisa Josimovic, Dejan Bajic, Branislava Radisic

ENHANCING GAS TRANSPORT EFFICIENCY THROUGH THE INSTALLATION OF THE THREE-STAGE COMPRESSOR UNIT RAM 54

Snežana Jokić , Maša Magzan, Ana-Maria Karleuša MENTAL MODELS AS CHANGE CATALYSTS IN EDUCATIONAL LEADERSHIP

Milica Josimović, Milena Cvjetković, Nikola Radivojević, Milovan Cvjetković THE IMPACT OF BURNOUT AT WORK ON HOTEL COMPETITIVENESS IN THE REPUBLIC OF SERBIA

Dragana Sajfert, Nikola Jančev, Ana-Marija Vukić THE ANALYSIS AND MEASUREMENT OF JOB SATISFACTION AMONG DIGITAL DESIGNERS

Mihalj Bakator, Luka Đorđević, Borivoj Novaković, Stefan Ugrinov, Verica Gluvakov, Velibor Premčevski MARKETING TRENDS AND DEVELOPING BUSINESS COMPETITIVENESS

Valentina Bozoki, Marija Pešić, Ineta Nemeša, Danka Đurđić POSITIONING OF SUSTAINABLE FASHION BRANDS IN SERBIA

Ines Djokic, Nikola Milicevic, Nenad Djokic, Aleksandar Grubor CUSTOMER PERCEPTIONS OF ARTIFICIAL INTELLIGENCE IN SALES AND MARKETING

Tamara Milić, Biljana Radulović, Igor Vecštejn

ANALYSIS OF THE USE OF DIGITAL CHANNELS IN CUSTOMER RELATIONSHIP MANAGEMENT - CONSUMER ATTITUDES ON DIGITAL COMMUNICATION AND IT SOLUTIONS

Bruno Završnik THE USAGE OF ARTIFICIAL INTELLIGENCE IN DIGITAL ADVERTISING

Marko Aleksić, Dušan Cvrkušić, Radmila Bjekić, Nemanja Berber, Dimitrije Gašić IMPLEMENTATION OF CIRCULAR ECONOMY AS A STRATEGY FOR SUSTAINABLE COMPETITIVE ADVANTAGE

Branimir Kalaš, Vera Mirović, Nataša Pavlović ENVIRONMENTAL TAXATION AND ECONOMIC DEVELOPMENT NEXUS IN NORDIC COUNTRIES

Radojko Lukić APPLICATION OF LMAW AND RAWEC METHODS IN PERFORMANCE ANALYSIS OF TRADING COMPANIES IN SERBIA

Vera Mirović, Nataša Pavlović, Branimir Kalaš REVENUE TRENDS IN ENERGY TAXATION ACROSS THE BENELUX AND BALTIC REGIONS

Miloš Pjanić, Jelena Andrašić, Miloš Đaković GLOBAL ECONOMIC SHOCKS AND THEIR IMPACT ON FINANCIAL MARKETS VOLATILITY Saša Gatarić, Ljubica Kazi TECHNOLOGIES BEHIND THE WEB PORTALS OF SERBIAN IT COMPANIES: HOSTING AND WEB DEVELOPMENT TRENDS

Dragana Glušac, Nemanja Kašiković, Velibor Premčevski, Aleksandar Anđelković, Nemanja Tasić THE EDUCATIONAL PLATFORM ASKING IN THE SERVICE OF DIGITAL TRANSFORMATION OF SOCIETY

Nemanja Tasić, Dragana Glušac, Tamara Milić, Valentina Bozoki, Igor Vecštejn MANAGING THE TRANSITION TO A HYBRID LEARNING MODEL